



## GOOD NEIGHBOURLY RELATIONS COMMITTEE MUHC Glen Site: Construction and Roadwork

### MINUTES

Meeting held on Tuesday, March 25, 2014 (7:00 p.m.)

#### Committee members in attendance:

##### CITY OF MONTREAL

Sébastien Deshaies (Planner,  
Transportation and Public Works  
Department)

Marc Breton (Planning Advisor)

##### MCGILL UNIVERSITY HEALTH CENTRE (MUHC )

Pierre Major (Interim Director,  
Redevelopment, Planning and Real Estate  
Management)

Richard Fahey (Director, Public Affairs and  
Strategic Planning)

##### MODERATOR

Pierre Tessier

##### MINISTÈRE DES TRANSPORTS DU QUÉBEC

Martin Giroux

Vicky Lachapelle (Communications  
Consultant)

##### AGENCE MÉTROPOLITAINE DE TRANSPORT

Karine Côté

##### GROUPE IMMOBILIER SANTÉ MCGILL

André Dufour (President, Groupe  
immobilier santé McGill)

##### SHRINERS HOSPITALS FOR CHILDREN

Emmanuelle Rondeau (Director of  
Communications)

Robert Nadeau (Project Director, New  
Shriners Hospitals - Montreal)

##### CITIZENS

Malaka Ackaoui

John Burcombe

Louise Fournier

Maureen Kiely

Jill Precesky

Luciano Michetti

Desmond O'Neil

Derek Robertson

Vicky Scheid

Ann Usher

Jean Williams

Russell Copeman

Aref Salem

#### Meeting

- The moderator called the meeting to order and welcomed everyone in attendance. He also explained that his role is to ensure that the meeting proceeds smoothly.
- He explained the committee's mandate and the goals for the meeting: to present updates on work that has occurred on the construction site over the past two months and to discuss issues relating to work that will take place over the next two months.
- The minutes from the meeting held January 22<sup>nd</sup> were discussed and the moderator asked anyone with comments or corrections to advise him.
- Everyone around the table introduced themselves.



## Presentation of municipal work

Presentation by Marc Breton and Sébastien Deshaies

- The public tender for construction under the railway bridge between De Maisonneuve and Decarie was completed on March 5. It will be presented at the municipal council at the end of April and work will begin in May 2014.
- The public tender for landscaping work between Crowley and Saint-Jacques will be closed mid-April.
- Gaz Metropolitain finished their work under the railway bridge in early March.
- The City of Montreal would like to remind you that major roadwork will take place on Sherbrooke starting March 31 for three months.
- Discussions are ongoing regarding the intersection of Upper Lachine/Decarie/De Maisonneuve. There are no updates or developments to report at this time.

## Discussion period

ISSUE	ANSWER
(Jill Precesky) Would it be possible for you to show visuals during your presentations?	(Sébastien Deshaies) We have noted your request.
(Louise Fournier) How will cars navigate on Sherbrooke/De Maisonneuve around Vendome Metro to minimize the chance of pedestrian accidents?	(Sébastien Deshaies) Please refer to the Feb. 27 <sup>th</sup> communiqué on the impact. Nothing major is planned, you can consult the document online ( <a href="http://cusc.ca/sites/default/files/users/user170/20140226_Northcliffe-Sherbrooke_Reprise%20des%20travaux_REV_CI.pdf">http://cusc.ca/sites/default/files/users/user170/20140226_Northcliffe-Sherbrooke_Reprise%20des%20travaux_REV_CI.pdf</a> ).
(Jill Precesky) Since 2005, the residents have been asking the City of Montreal for a concrete plan that addresses the traffic and pedestrian environment and landscaping. We received a plan for Upper Lachine/Decarie/De Maisonneuve, but nothing for the other side. Also St-Jacques and Girouard is a dangerous intersection to cross. Why is it taking so long to present a plan?	(Marc Breton) In 2012, resources were allocated to this project and a public consultation was held to provide diagnostic information on the Cartier Saint-Raymond plan. Since 2013, they have been working on a strategy and creating a detailed plan for the entire sector, which includes the MUHC.
(Maureen Kiely) Can the speakers please use the microphone? Why is there only one microphone; there are usually two? You have an obligation to hear.	(Richard Fahey) We will look into this.
(Malaka Ackaoui) What is the deadline for the detailed plan for the construction of the entire Saint Raymond Quarter?	(Marc Breton) Many people will need to be involved in the planning, including the MTQ. We do not have a set deadline at present.

	The City cannot proceed with certain construction projects during the Turcot reconstruction project.
(Malaka Ackaoui) Pedestrian safety is an issue at the Prudhomme /Crowley intersection. Cars do not stop at the stop signs. We cannot wait until an accident happens.	(March Breton) The city has asked for a police presence at this intersection. (Moderator) Please resubmit this request to the SPVM.
(Derek Robertson) I encourage citizens to come forward every month with their concerns and for all parties to coordinate and work together. This is a living, organic construction site that changes constantly. We need to have constant police surveillance and a flexible plan.	
(Russell Copeman) The city is planning a protected, permanent bicycle path in front of Vendome Metro. We have consulted Vélo Québec on the configuration, and Peter McQueen is involved. This will be done in August 2014, once the paving on De Maisonneuve has been completed. There will be construction delays at the intersection of De Maisonneuve/ Upper Lachine/ Decarie which will result in delays in other construction projects. I agree with the previous speaker about the need for coordination and communication. We need a longer lead time to react to developments and should be consulted in these decisions. Regarding the K and L on-ramps and the detour proposed by MTQ to use exit 66 of the Decarie North (Cote Saint-Luc and Decarie), 21,000 drivers use these two off-ramps daily. The official detour is via Côte St-Luc and Decarie. We are looking at mitigation measures. On April 8 at 7 pm there will be a public meeting to discuss these issues. We will work to keep the lines of communication open with MTQ.	
(Louise Fournier) [comment to Mr. Copeman] It's true that sometimes coordination is not ideal, but when we voice our complaints, you take the necessary action to protect pedestrians and minimize impact. We appreciate this.	
(Jill Precesky) The focus lately is on the Upper Lachine /De Maisonneuve intersection, but what is happening with the other area and key intersections, St. Jacques /Girourd, and Upper Lachine /Girourd? We had a committee of landscape artists from the <i>Quartier vert en action et santé</i> ready to study this area.	(Marc Breton) Rest assured that this dossier is still ongoing and they are studying these sectors strategically to make the necessary plans and measures to protect pedestrian security. Some work will be delayed as a result of MTQ construction on Upper Lachine/De Maisonneuve. Mr. Trottier, who could not be here today, is working on these intersections.  (Moderator) There are planning meetings with the City of Montreal once a year; they would be a good forum to discuss these issues.
(John Burcombe) Do you have a reopening date for Decarie?	(Marc Breton) Construction work on Decarie Boul. between Crowley and De Maisonneuve will take place in May and we should be able to reopen Decarie by early to mid-June.

(Ann Usher) How will ambulances access the emergency bay at the hospital if they are coming from the North? Are we putting ambulances with their sirens going in the middle of all this traffic chaos?

(Pierre Major) The access plan is to get people to the hospital as quickly as possible and to provide direct access that does not circulate through residential areas. An off-ramp has been built and we plan to have it open by 2015. From the highway, ambulances will turn left onto De Maisonneuve and right onto Decarie. Note the Montreal General Hospital, the designated trauma hospital downtown, will remain open, and not all ambulances use their sirens.

## Presentation of work at the Glen site

Presentation by André Dufour

- There are currently 1000 workers onsite and 93% of the work has been completed. We need to deliver the hospital by September 30<sup>th</sup>.
- With respect to the external envelope, the exterior panelling is 88% complete. In total, there will be 28,000 pieces of aluminium on 270 facades. The red and yellow panels have been installed and we are working on the blue panels.
- Exterior landscaping will take place from April to September 2014. Fifty trees were planted last fall and there will be 350 trees planted in total.
- Patient rooms are 85% complete and the intensive care units are 87% complete. We will ask interested parties to submit bids as we launch the call for tenders for 20 to 30 commercial businesses that will be located in the hospital.
- Over the next six months, the critical installation of medical equipment will take place. Installation of linear accelerators in the bunkers is ongoing, and other equipment is also being installed, such as MRI and radiology equipment. We are installing epoxy flooring in the operating rooms and will install the equipment thereafter. We are happy with the progress.

## Discussion period

ISSUE	ANSWER
(Derek Robertson) Will the members of this committee be able to visit the hospital before it opens? We have spent a lot of hours over the years as volunteers on this committee, and this would be a wonderful show of respect.	<p>(André Dufour) We are highly solicited for visits and conduct three visits per week, but we will take note of your request and see what we can do.</p> <p>(Richard Fahey) Because you have all contributed to making this hospital a great place, we are planning an event to invite the community to visit the hospital before it officially opens. We will get back to you with</p>

	more information on this.
(Vicky Sheid) Why are there 270 facades?	(Andre Dufour) This is part of the design and architectural beauty. The windows and skylights provide natural light in the building. The windows cannot be opened but there is air conditioning.

## Presentation of the McGill University Health Centre

Presentation by Pierre Major

On September 30, 2014, we will take ownership of the new building and will begin the important six-month activation period in order to turn this building into a hospital, to ensure that everything works properly and to correct any deficiencies. We will also need to activate transversal services (e.g., kitchen, housekeeping) and provide training to all personnel on the new equipment and processes. Clinical personnel will need to be trained on the new medical equipment. Once the activation phase is completed, we will proceed with the transfer plan.

The Research Institute facility transfer is planned for February 10 to 26, 2015.

The hospital moves will take place as outlined below. For each site, patients will be moved on one day (the last Sunday of the move for each period) and we will coordinate patient moves with the City of Montreal and Emergency Services. There will be a two-week adaptation period in between each move.

- The Royal Victoria Hospital (RVH) move will take place from April 8 to 26, 2015
- Montreal Children's Hospital (MCH) move will take place from May 12 to 24, 2015
- Certain Montreal General Hospital (MGH) services and the Montreal Chest Institute (MCI) move will take place from June 8 to 14, 2015.

## Discussion period

ISSUE	ANSWER
(Ann Usher) What about Neonatal Intensive Care Unit (NICU) at the RVH? If you are moving the RVH first, will the mother be able to travel with her baby?	<p>(Pierre Major) There are currently two NICUs, one at the RVH and one at the MCH. We will combine both NICUs at the Glen site hospital.</p> <p>(Richard Fahey) When the RVH moves, the RVH NICU will also move. The MCH will keep their NICU and consolidate when the MCH moves to the Glen the following month. We have a communication plan so that the community knows what dates each hospital is moving and understands what is open and where they can go to get services.</p>

(Derek Robertson) What is the access route via the southwest (Saint-Jacques) once the hospital opens?	(Pierre Major) The main route for vehicles to access the hospital is from Decarie. The Glen road, from the southwest, will be the route for emergency vehicles once the hospital is open and will also accommodate pedestrians and cyclists. Our long term-plan will integrate the Montreal Neurological Hospital into the traffic flow as well.
(Louise Fournier) When Chantal Sorel [from SNC] had mentioned that the façade of the new hospital would be anti-graffiti, I was skeptical, but every time I drive by, I look at this and so far, so good.	

## Presentation of the Ministère des transports du Québec

Presentation by Martin Giroux

As part of the Turcot Interchange project, the redevelopment of Saint-Jacques, Saint-Rémi and Pullman streets began on February 3 and will last for the next two years. The Saint-Jacques on-ramp towards Autoroute 720 East will be closed as of March 3 and the dismantling and demolition of the ramp will be completed by mid-April. This will result in street closures at the Saint-Rémi intersection during the demolition weekend.

Demolition of the Saint-Jacques bridge is planned for early June, once the work on Sherbrooke and Decarie is completed. We will ensure that one lane is open during this time. We are working with the City of Montreal to look at options and there will be a meeting several weeks before the demolition of Saint-Jacques bridge to present the community with the traffic flow plan.

Closure of K and L ramps - 15 North towards Downtown Montreal and 15 North towards 20 West. This work was originally planned for autumn 2013, but the construction was delayed because our contractor quit due to financial difficulties. The detour during this construction will be via Cote Saint-Luc. Intelligent traffic lights and police at key intersections will optimize traffic flow. This work will begin March 31 and will continue until early June 2014. Again, this construction work will be finished before we demolish Saint-Jacques bridge.

Everything has been sequenced to minimize traffic congestion.

## Discussion period

ISSUE	ANSWER
(Louise Fournier) A colleague of mine was told they could not be the spokesperson for the NDG meeting because they are not residents in that region (they are from the Southwest). We	(Vicky Lachapelle) The municipal Comité de bon voisinage meetings are open to everyone, we do not refuse anyone. All citizens are welcome to attend any comité

all pay taxes, why can't we attend these meeting?	meeting, regardless of their residence.
(Louise Fournier) With the 720 closed, why doesn't the detour via Saint-Jacques take Greene Avenue?	(Martin Giroux) Greene Avenue cannot accommodate trucks of a certain size/height; that is why the official detour does not take this route.
(Jill Precesky) What measures are being put in place to make the Saint-Jacques Bridge safe and welcoming for pedestrians?	(Martin Giroux) The architects have designed a very nice bridge and have ensured that it would be interesting for pedestrians. You can visit the MTQ Turcot website to see renderings. <a href="http://www.turcot.gouv.qc.ca/nouvellesmultimedia/galeriemultimedia/pages/photos-situationsprojetees.aspx">http://www.turcot.gouv.qc.ca/nouvellesmultimedia/galeriemultimedia/pages/photos-situationsprojetees.aspx</a>
(Jill Precesky) What is being done to protect and improve the air quality in the area?	(Martin Giroux) This is not my area of expertise. New technology on cars reduces their impact on air pollution. We will take measures to reduce dust as much as possible, and we have a quality team to ensure that the sites reduce noise, minimize dust and ensure pedestrian safety during the work.
(Malaka Ackaoui) For the pedestrians who are using the Saint-Jacques bridge, what will protect them from the elements (noise, wind)? Will measures be taken for both sides of the bridge, north and south?	(Martin Giroux) The sidewalks on the bridge are 3M wide and protected by a balustrade. We can provide you with more details at the next meeting and will invite specialists for this presentation.  (Moderator) We should keep this discussion in the context of MUHC-related issues.
(Derek Robertson) Why not encourage cars to take the Bonaventure to ease traffic in this area over the next three months?	(Martin Giroux) Not everyone will take the Cote Saint-Luc exit, the reality is that people take alternate local routes as well, through Bonaventure, through Mercier, etc. There will be more difficulties in the first few days but this will subside.
(John Burcombe) For pedestrians who use the Saint Jacques bridge, what provisions have been made during the construction of the new bridge over the next two year?	(Martin Giroux) We cannot send pedestrians through this area as it will not be safe. They will have a detour through Upper Lachine while the work is being done, which will be a safer route.
(Maureen Kiely) The hospital will be fully operational by 2015. One of the most polluted	(Pierre Major) I agree with you. Our number one priority is the health of our patients.



corners of the city is Decarie and Saint-Jacques. With all the construction just outside the door, what additional measures will the hospital implement to monitor the quality of air in the hospital?

The new hospital has modern technology and HEPA filters throughout, so we have the tools to manage the air quality. We may have to clean and change the filters more frequently. The contractors will put measures in place to control dust, and we will monitor air quality with our partners.

(Derek Robertson) I have been following this issue of air quality for a long time and am at ease with the measures taken by the hospital. From what I understand, each building has its own air system, and even within the building, the air systems can be broken down and isolated.

### Presentation of the Shriners Hospitals for Children

Presentation by Robert Nadeau and Emmanuelle Rondeau

The Shriners Hospital project is proceeding very well. We completed the pouring of the concrete on February 28. Interior work continues on four floors with mechanical and electromechanical work. We are also closing the external envelope and installing coloured panels. The goal is to finish the exterior envelope by autumn 2014 so that we can continue working inside over the winter.

This week, we will be backfilling the perimeter of the site, which will continue until mid-May. We completed the cement formwork on the final two floors. We have removed one tower crane and will remove the second one at the end April. The work to connect the underground infrastructure with the municipal system on Decarie will take place once the ground has thawed, in April/May.

We are 30% complete after 11 months. There are currently 150 workers on the site, which will increase to 200 in May. We are finalizing the purchase of medical equipment (50% complete), and 98% of all procurement has been completed. The goal is to deliver the building in summer 2015.

*No question raised.*

**Varia: No further questions or discussions.**

The meeting was adjourned at 8:30 p.m.

The MTQ Good Neighbourly Committee Meeting for the Turcot will take place on April 23, 2014 at 7 pm. <https://www.turcot.gouv.qc.ca/infocitoyens/pages/comitesdebonvoisinage.aspx>

**Next MUHC Good Neighbourly Committee meeting will take place on Wednesday, May 21 at 7:00 p.m.**